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# University of Florida Ratings Update

March 2023

## Agenda

- University Update
- Housing System Update
- Transportation and Parking Services Update
- Student Activity Bonds Update



# University of Florida Update

# **UF Board of Trustees and Senior Management Changes**

#### New President

Dr. Ben Sasse is the University's 13th president, as ratified by the Florida Board of Governors in November 2022.

#### Senior Management changes that have occurred since last rating update:

- Tom Mitchell Formerly Vice President for Advancement will transition to Senior Advisor to the President
- Joe Glover Stepping down as University Provost
- Jatinder Lamba Associate Dean for Research and Graduate Education
- Peter Swaan Dean for the College of Pharmacy
- Heather White Vice President for Student Life
- Melissa Curry Interim Vice President for Human Resources

#### BOT changes that have occurred since last rating update:

- Patrick O. Zalupski Founder, President, and CEO of Dream Finders Homes
- Regular turnover of Student Body President and Faculty Senate Chair
  - Lauren LeMasters, ex-officio Student Body President
  - Amanda Phalin, ex-officio Faculty Senate Chair



### **University Initiatives**

#### Improve Undergraduate Ranking, Top 5 Public Universities

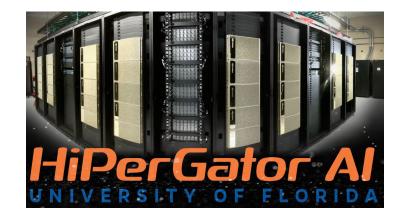
- US News & World Report National Universities Top Public Schools 2022-2023 rank fifth
- UF remains the highest ranked university in Florida and is the only university in the state to rank in the top 10 among public universities

#### Faculty 500

Faculty 500 initiative aimed to hire 500 new faculty to strengthen a variety of research disciplines and improve
the university's student to faculty ratio. The ratio has improved from 20:1 five years ago to 17:1 in fall 2020 with
all 500 new faculty hiring completed.

#### Al Initiative

- The University of Florida's AI initiative will make UF a national leader in AI and have far-reaching impacts for the university and its students and faculty. Equally important, it will play a crucial role in the transformation of Florida's economy into a diversified, technology-driven, high-wage economy.
- The centerpiece of this \$70 million initiative is the most powerful supercomputer in U.S. higher education, HiPerGator AI, which is made possible by the generosity of NVIDIA and NVIDIA co-founder and UF alumnus Chris Malachowsky.
- The initiative includes a commitment from UF to hire 108 more faculty members focused on AI. In Fall 2022, 100 AI faculty have been hired and the University is continuing to recruit AI faculty across the curriculum.





### **UF Scripps Biomedical Research**

Effective April 2, 2022, the Florida campus of Scripps Research is integrated with and will now be part of the University of Florida's academic health center as UF Scripps Biomedical Research and included in the University's FY2022 financials.



Dr. Herbie and Nicole Wertheim, who in 2015 gave the cornerstone gift for the College of Engineering's \$300 million Powering the New Engineer initiative, invested another \$100 million in the university to elevate UF Scripps into one of the world's leading centers of biomedical research.

The largest individual gift in UF history will name the Herbert Wertheim UF Scripps Institute for Biomedical Innovation & Technology and launch a \$1 billion public-private partnership that will drive the future of biomedical research and innovation.





## **Operating Budget & Financial Results**

#### **Budget to Actual (in thousands)**

For the Six Months Ended December 31, 2022

Revenues and Expenses	Q2 FY23		Q2 FY23 Budget		ls to Budget ariance	Q2 FY22	FY23 to FY22 Variance	
Revenues			<b>3</b>					
Tuition and Fees	\$	225,176	\$ 210,853	\$	14,323	\$ 213,544	\$	11,632
State Appropriations		406,998	445,749		(38,751)	417,827		(10,829)
Contracts and Grants		393,751	250,002		143,749	354,028		39,723
Federal and State Financial Aid		175,052	170,360		4,692	125,396		49,656
Investment Income		(22,589)	3,092		(25,681)	41,970		(64,559)
Sales of Goods & Services		105,306	105,738		(432)	94,543		10,763
Other Revenue		35,441	8,506		26,935	103,697		(68,256)
Transfers From Component Units		634,624	510,654		123,970	564,781		69,843
Total Revenues	\$	1,953,759	\$ 1,704,954	\$	248,805	\$ 1,915,786	\$	37,973
Expenses								
Employee Compensation	\$	1,286,655	\$ 1,284,894	\$	1,761	\$ 1,185,707	\$	100,948
Other Operating Expenses								
Services and Supplies		331,890	_		-	268,528		63,362
Utilities		35,333	-		-	31,834		3,499
Scholarships and Fellowships		98,629			-	113,819		(15,190)
Total Other Operating Expenses		465,852	416,832		49,020	414,181		51,671
Depreciation		90,102	-		90,102	85,768		4,334
Other Non Operating Expenses		25,848	_		25,848	10,582		15,266
Total Expenses	\$	1,868,457	\$ 1,701,726	\$	166,731	\$ 1,696,238	\$	172,219
Net Income	•	85,302	\$ 3,228	<u> </u>	82,074	\$ 219,548	\$	(134,246)

See **Attachment A** for current Fiscal Year approved operating budget; *Board of Governors format which excludes Capital Appropriations*See **Attachment B** for latest available budget to actual update



#### **Enrollment and Demand\***

	<u>Fall 2020</u>	<u>Fall 2021</u>	<u>Fall 2022</u>
Total Headcount	57,804	60,999	60,599
Total FTE Enrollment	49,821	51,622	51,138
Undergraduate Headcount	40,604 (70.2%)	41,085 (67.4%)	40,899 (67.5%)
Undergraduate FTE	35,927	36,272	36,040
Freshman Applicants**	42,900	46,621	59,088
Freshman Acceptances**	13,504	13,236	12,923
Acceptance Rate**	31.5%	28.4%	21.9%
Freshman Matriculants**	5,891	5,862	5,617
Yield**	43.6%	44.3%	43.5%
Retention Rate (Freshman to Sophomore)	97%	96%	N/A
Six Year Graduation Rate	89% (2014-2020)	90% (2015-2021)	N/A
Total Students from In-state	44,658 (77.3%)	45,810 (75.1%)	45,001 (74.3%)

N/A= Not available

Figures are for the combined UF Main and UF Online campuses. UF Main and UF Online are reported separately Federally/rankings.

<sup>\*\*</sup>The figures shown for Freshman only reflect Fall term; they do not include those first-time enrolled in summer continuing into fall.



<sup>\*</sup>All FTE calculations are done using IPEDS methodology

#### **Cost of Attendance**

- Undergraduate In-State tuition costs remain among the lowest in the nation, which indicates strong pricing power
- This provides policy makers with the flexibility to review pricing levels in the future

Cost of Attendance - Undergraduate	<u>2021-22</u>	<u>2022-23</u>	<u>2023-24</u>
Undergraduate: In-State			
Tuition and Fees	\$6,381	\$6,381	\$6,381*
Housing & variable expenses	\$15,050**	\$15,430**	\$16,770***
Total Undergraduate: In-State	\$21,431	\$21,811	\$23,151
Undergraduate: Out-of-State			
Tuition and Fees	\$28,658	\$28,658	\$28,658
Housing & variable expenses	\$15,050	\$15,430	\$16,770
Total Undergraduate: Out-of-State	\$43,708	\$44,088	\$45,428

Figures shown are for UF Main students, https://www.sfa.ufl.edu/cost/. For UF Online, refer to https://www.sfa.ufl.edu/cost/uf-online-cost/Undergraduate full-time status is 12 credit hours and graduate/professional is 9 credit hours. For annual tuition estimates, undergraduates are calculated by 30 credits hours and graduate/professional by 24 credit hours.

The increase from 2022-23 to 2023-24 is due inflation as well as methodological changes required by the FAFSA Simplification Act (116 Pub. L. 260, Division FF, Title VII) and the Consolidated Appropriations Act, 2022 (117 Pub. L. 103, Division R).

Source: Regulations 3.0372 and 3.0375

\*2023-24 Regulations have not been released yet for revisions.

Housing & variable expenses include

- \*\*housing, food, transportation, books and supplies, computer/cell phone, clothing maintenance, and personal expenses
- \*\*\*living expenses, transportation, books, course materials, supplies, equipment, estimated loan fees and miscellaneous personal expenses.



## **State Appropriations**

	<u>FY 2020</u>	<u>FY 2021</u>	FY 2022	FY 2023*
Public Education Capital Outlay (PECO)	\$12,946,620	\$45,249,299	\$2,938,496	\$26,179,195
General Revenue	\$687,684,895	\$728,948,207	\$817,957,413	\$795,035,025
Florida Lottery	\$87,998,194	\$96,906,482	\$110,377,980	\$131,065,361
Capital Improvement Trust Fund (CTIF)	\$8,063,886	\$8,296,267	\$7,928,733	\$8,182,016
Other (SUS General Revenue)	\$25,050,000	<u>\$42,000</u>	\$13,487,16 <u>1</u>	\$309,505,899**
Total	\$821,743,595	\$879,442,255	\$952,689,783	\$1,269,967,496

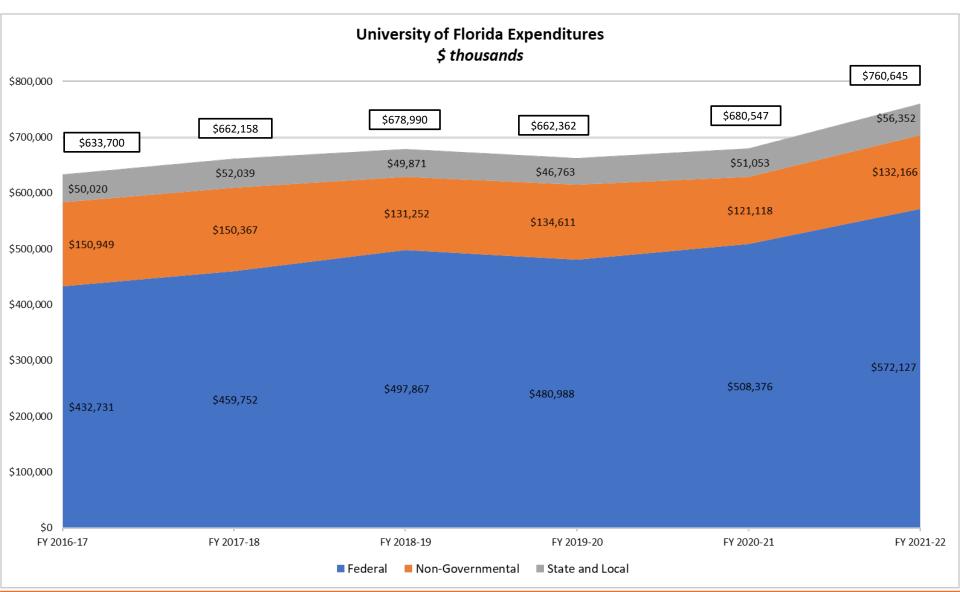
<sup>\*</sup>FY2023 is budgeted. All other years are actual



<sup>\*\*</sup>The majority of the increase is due to \$148M in Deferred Maintenance funds and \$100M funding for West Palm Beach

#### **Research Revenues**

When including University funds, total research expenditures exceed \$1B





## **Fundraising**



- Go Greater Capital Campaign began in 7/1/2014
- As of December 2022, the campaign has concluded and exceeded its goal of \$3 billion, including cash, pledges, and deferred giving. Total fundraising for the campaign was \$4.63B.
- \$1B fundraising was raised between March 2022 and December 2022.
- More than 620,000 Gators made contributions. Go Greater's grand total is the fifth-largest ever raised at a public university, the largest in the history of the state of Florida and the highest among SEC schools.
- As of FY22, Go Greater garnered almost 1 million unique gifts, while UF's annual alumni giving rate climbed to 20%, one of the highest in academia.

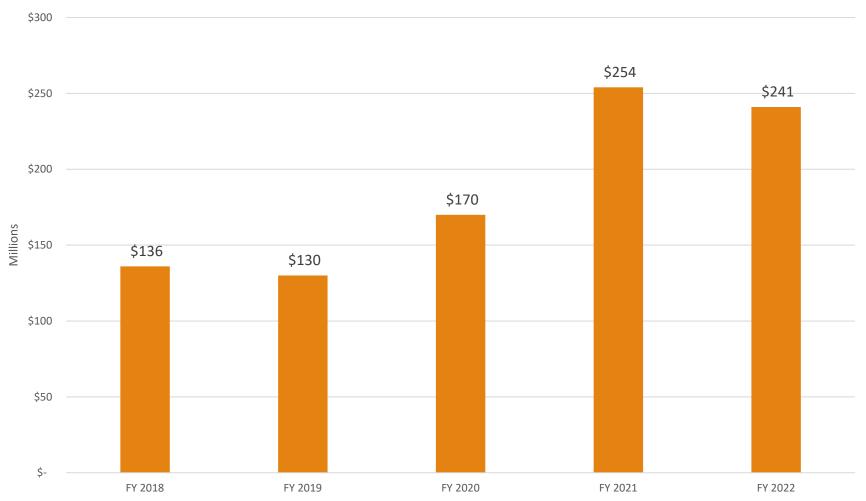
https://www.uff.ufl.edu/gogreater/



## **Fundraising**

#### **UF Foundation Contributions**

(in millions of dollars)



Major jump from FY20-21 is due to a large \$41M contribution of land, \$57M AI gift, offset by other year over year changes in contributions.



#### **Endowment**

- The market value as of December 31, 2022 was \$2.25 billion and the fiscal year to date return is -0.10%
- The University approved a new spending policy effective July 1, 2023. The payout utilizes a 12-quarter average smoothing period based on the unit price of long-term pool (LTP) managed by the University of Florida Investment Corporation (UFICO).

#### **Endowment return and asset allocation:**

		FY 2020	FY 2021	FY 2022
University or foundation's endowment return (%)		3.66%	33.61%	-6.60%
Endowment Asset Allocation				
Publicly Traded Equities (long-only strategies)				
Domestic		23.6%	20.3%	17.5%
International		<u>20.9%</u>	<u>22.1%</u>	<u>16.9%</u>
Total Publicly Traded Equities		44.5%	42.4%	34.4%
Traditional Fixed Income (including TIPS)		6.3%	2.7%	4.0%
Hedge Funds (including long-short absolute return)		21.9%	18.5%	19.3%
Private Equity/Venture Capital		18.1%	24.2%	30.8%
Commodities and Other Alternatives		4.0%	3.2%	3.4%
Cash (Cash, CP, Money Market, Governmental)		3.4%	7.7%	6.9%
Real Estate		<u>1.8%</u>	<u>1.3%</u>	<u>1.2%</u>
	Total	100.0%	100.0%	100.0%

Actual endowment asset allocation, not policy targets (%) (for affiliated foundation if foundation manages endowment) See **Attachment C** for new spending policy effective July 2023

Most recent Endowment Report for FY 2022 is provided as **Attachment D**; FY 2023 report is to be available Fall 2023



#### **Endowment**

- The University is shifting allocation ranges from 80% growth allocation, 10% diversifying allocation and 10% liquidity allocation to 85% growth allocation, 7.5% diversifying allocation and 7.5% liquidity allocation.
- The benchmark for volatility changed from 60/40 to 70/30.

#### **January 2023 estimated Asset Allocation:**

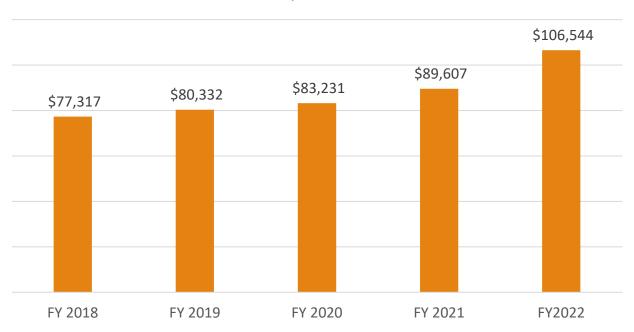
	Sub Portfolios	Estimated Current A	Broad Allocation Actual	Broad Allocation Targets	Sub Portfolio Ranges	Sub Portfolio Variances*
Growth Allocation	Public Equity Private Growth Mkt. Directional HFs	38.3% 32.9% 9.0%	- 80.2%	85.0%	40-45% 35-40% 5-10%	-4.2% -4.6% 1.5%
Diversifying Allocation	Diversifying HFs	10.3%	10.3%	7.5%	5-10%	2.8%
Liquidity Allocation	Fixed Income Inflation Liquidity Cash	3.6% 5.7% 0.2%	9.5%	7.5%	6.5%  1.0%	-2.9% 5.7% -0.8%
	Totals	100.0%	100.0%	100.0%		



## **University of Florida Investment Corporation**

- The University of Florida Investment Corporation (UFICO) promotes the educational purposes of the University of Florida by providing investment research, advice, counsel, and management to and for the University Board of Trustees and affiliated organizations of the University.
- UFICO manages the University of Florida's Endowment as well as the University's Operating Funds and certain investments of other affiliated entities in accordance with their respective objectives & requirements.

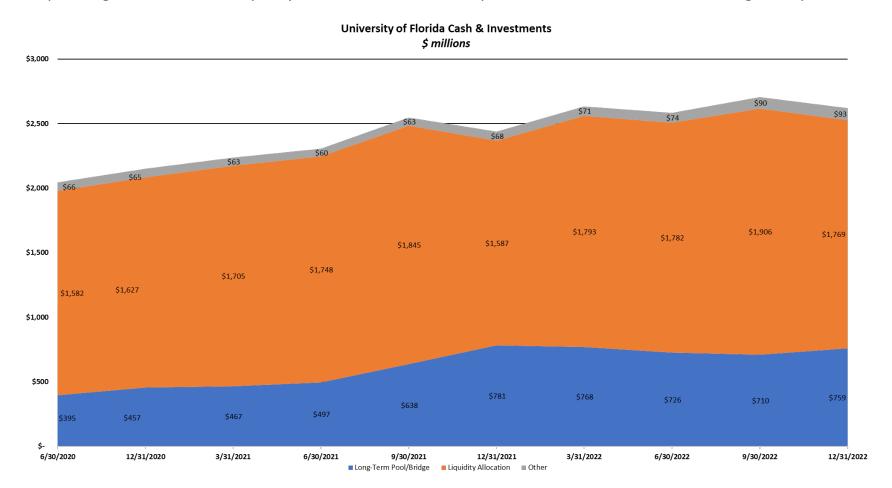






## **Operating Funds**

The University's historic operating funds balances are shown below. Effective July 1, 2021, the University revised its operating funds investment policy to increase the amount permitted to be invested in the long-term pool.



Long-Term Pool: Long-term operating assets invested alongside the UF Endowment & a Bridge portfolio being transitioned into the Long-Term Pool Liquidity Allocation: Short-term U.S. Treasuries & Florida Treasury SPIA portfolio
Other include internal loans & other non-core investments



### **Capital and Debt Plans**

- The new student residential facility has been funded by the Series 2021A Dormitory Revenue Bonds and includes a
  Honors College scheduled to partially open in Fall 2023 and fully open Fall 2024.
- The University is exploring options for additional graduate student housing to replace residences to be demolished.
  - Maguire Village and University Village South will close July 2023.
  - The University is working with Capstone to acquire off campus housing and are issuing debt in April 2023
- The University is currently in the process of a P3 deal for the Central Energy Plant & Utilities Infrastructure
  - The University has hired Goldman Sachs to explore strategic alternatives
  - The University has an agreement with Duke Energy to provide a portion of the university's steam and chilled water needs that is scheduled to expire in 2027. The administration has been working for more than five years to address the University's significant steam and chilled water needs in a manner that meets safety and reliability requirements, continues our aggressive commitment to sustainability, and positions our campus for the future. This work is ongoing and will continue to be guided by the University's commitment to fiscal and environmental responsibility.
- The University has numerous other projects in various stages of design and construction. Generally, these projects are funded with Public Education Capital Outlay (PECO) monies generated from the collection of gross receipts taxes levied on utilities and telecommunication services. Various other funding sources may include state education and general capital funds, capital improvement fee trust fund, private funds, grants, etc.



## **Housing System Update**

## **Fall Semester Occupancy**

			Occupancy as a	Percent of Students
<u>Fall</u>	Capacity	Occupancy	Percent of Capacity	Residing on Campus
2018	7656	7677	100.3%	20.5%
2019	7656	7755	101.3%	20.5%
2020	6987	5474	78.3%	14.5%
2021	7598	7529	99.1%	19.7%
2022	7598	7533	99.1%	19.8%

#### **Notes**

- 1. Decrease in Fall 2020 capacity is due to conversion of quads and triple occupancy rooms to double occupancy (loss of 164 beds) and the closure of buildings to use as isolation/quarantine spaces (loss of 505 beds) to comply with public health measures around the COVID-19 pandemic.
- 2. Fall 2020 demand was reduced as a result of the impacts of COVID-19.
- 3. Decrease in Fall 2021 capacity is due to the elimination of temporary triple spaces in response to the COVID-19 pandemic. Overally system capacity reduced from 7,656 to 7,598.



## **FY22** Budget to Actuals

Operating Revenue	Budgeted	Actual	Variance	Variance %		
Residence Halls Rents	\$ 52,611,562	\$ 54,566,051	\$ 1,954,489	4%		
Operating Expenses						
Salaries and Related Fringe Benefits	\$ 25,197,366	\$ 22,794,134	\$ (2,403,232)	-10%		
Utilities	\$ 6,573,040	\$ 6,558,013	\$ (15,027)	0%		
Repairs and Maintenance	\$ 5,389,441	\$ 4,773,883	\$ (615,558)	-11%		
Small Furniture and Equipment	\$ 708,626	925,629	\$ 217,003	31%		
Depreciation	\$ -	422,345	\$ 422,345			
Administrative Overhead	\$ 4,205,498	\$ 4,205,496	\$ (2)	0%		
Other Expenses	\$ 741,535	\$ 1,011,538	\$ 270,003	36%		
Total Operating Expenditures	\$ 42,815,506	\$ 40,691,038	\$ (2,124,468)	-5%		
Operating Income	\$ 9,796,056	\$ 13,875,013	\$ 4,078,957	42%		
Nonoperating Revenues (Expenses)						
Miscellaneous Revenue	\$ -	\$ 62,307	\$ 62,307			
CARES Act	\$ -	\$ 4,032,390	\$ 4,032,390			
Financial Scholarship Transfer	\$ (113,080)	\$ (72,694)	\$ 40,386	-36%		
Loss on Equipment Disposals	\$ -	\$ (4,634)	\$ (4,634)			
Total Nonoperating Revenues (Expenses)	\$ (113,080)	\$ 4,017,369	\$ 4,130,449	-3653%		
Income Before Transfers	\$ 9,682,976	\$ 17,892,382	\$ 8,209,406	85%		
Transfers						
Capital contributions to plant fund	\$ (1,200,000)	\$ (5,791,595)	\$ (4,591,595)	383%		
Debt Service Transfers	\$ (6,571,761)	\$ (6,597,726)	\$ (25,965)	0%		
Total Transfers	\$ (7,771,761)	\$ (12,389,321)	\$ (4,617,560)	59%		
Increase/(Decrease) in Net Position	\$ 1,911,215	\$ 5,503,061	\$ 3,591,846	188%		



## **Operating Budget Variances**

- Fiscal Year 2022 operating revenue was \$1.95m (or 4%) over budget.
  - We budgeted for 96% occupancy in fall and spring but had 99.1% and 97.8% respectively.
- Fiscal Year 2022 operating expenses were \$2.12m (or 5%) under budget.
  - Primary driver was staffing vacancies and turnover.
  - Repairs and maintenance came under budget due to change in scope of various projects that required capitalization.
  - Small furniture and equipment came over budget due to furniture projects in Murphree Hall.
  - Other expenses came over budget due to the implementation of a new housing management software and the timing of payments.
- Non-Operating Revenues: The University reimbursed approximately \$4.03 million from funds received under the CARES Act for net revenues lost during the COVID-19 pandemic.
- Capital contributions to Plant Fund was almost 4x greater than budgeted.
  - Housing carried out a complex-wide capital reinvestment project to repair HVAC and pressurization issues in the 9 residential buildings of the Keys Complex. The original work was meant to be HVAC repairs but upon evaluation, there was a need to increase the scope and capitalize the project.



## **FY20-22 Operating Results**

Operating Revenue	FY2020	FY2021	FY2022	Bu	dget FY2023
Residence Halls Rents	\$ 47,775,865	\$ 40,160,524	\$ 54,566,051	\$	55,763,789
Operating Expenses					
Salaries and Related Fringe Benefits	\$ 23,542,109	\$ 20,955,737	\$ 22,794,134	\$	24,537,787
Utilities	\$ 6,836,928	\$ 6,130,017	\$ 6,558,013	\$	7,289,220
Repairs and Maintenance	\$ 3,234,561	\$ 2,710,524	\$ 4,773,883	\$	8,429,334
Small Furniture and Equipment	\$ 232,945	\$ 619,130	\$ 925,629	\$	1,709,555
Depreciation	\$ 569,066	\$ 483,859	\$ 422,345	\$	-
Administrative Overhead	\$ 4,861,559	\$ 4,889,746	\$ 4,205,496	\$	3,967,708
Other Expenses	\$ 1,210,758	\$ 879,938	\$ 1,011,538	\$	855,492
Total Operating Expenditures	\$ 40,487,926	\$ 36,668,951	\$ 40,691,038	\$	46,789,096
Operating Income	\$ 7,287,939	\$ 3,491,573	\$ 13,875,013	\$	8,974,693
Nonoperating Revenues (Expenses)					
Miscellaneous Revenue	\$ 179,150	\$ 472,728	\$ 62,307	\$	-
CARES Act	\$ 7,262,195	\$ -	\$ 4,032,390	\$	-
Financial Scholarship Transfer	\$ (85,197)	\$ (92,887)	\$ (72,694)	\$	-
Loss on Equipment Disposals	\$ (3,603)	\$ (26,212)	\$ (4,634)	\$	-
Total Nonoperating Revenues (Expenses)	\$ 7,352,545	\$ 353,629	\$ 4,017,369	\$	-
Income Before Transfers	\$ 14,640,484	\$ 3,845,202	\$ 17,892,382	\$	8,974,693
Transfers					
Capital contributions to plant fund	\$ (4,398,512)	\$ (556,397)	\$ (5,791,595)	\$	(2,025,000)
Debt Service Transfers	\$ (6,873,718)	\$ (6,898,612)	\$ (6,597,726)	\$	(6,580,000)
Total Transfers	\$ (11,272,230)	\$ (7,455,009)	\$ (12,389,321)	\$	(8,605,000)
Increase/(Decrease) in Net Position	\$ 3,368,254	\$ (3,609,807)	\$ 5,503,061	\$	369,693
Net Position, beginning of year	\$ 10,089,552	\$ 13,457,806	\$ 9,847,999	\$	15,351,060
Net Position, end of year	\$ 13,457,806	\$ 9,847,999	\$ 15,351,060	\$	15,720,753



## **FY23-26 Operating Projections**

Operating Revenue		dget FY2023	 FY2024	FY2025	FY2026		
Residence Halls Rents	\$	55,763,789	\$ 63,542,346	\$ 72,629,723	\$	75,788,407	
Operating Expenses							
Salaries and Related Fringe Benefits	\$	24,537,787	\$ 26,353,556	\$ 28,432,138	\$	29,285,102	
Utilities	\$	7,289,220	\$ 6,994,019	\$ 7,784,762	\$	8,018,305	
Repairs and Maintenance	\$	8,429,334	\$ 6,994,019	\$ 7,784,762	\$	8,018,305	
Small Furniture and Equipment	\$	1,709,555	\$ 1,398,803	\$ 1,556,953	\$	1,603,661	
Depreciation	\$	-	\$ -	\$ -	\$	-	
Administrative Overhead	\$	3,967,708	\$ 3,617,595	\$ 4,282,100	\$	4,294,300	
Other Expenses	\$	855,492	\$ 1,202,972	\$ 1,338,979	\$	1,379,149	
Total Operating Expenditures	\$	46,789,096	\$ 46,560,964	\$ 51,179,694	\$	52,598,822	
Operating Income	\$	8,974,693	\$ 16,981,382	\$ 21,450,029	\$	23,189,585	
Nonoperating Revenues (Expenses)							
Miscellaneous Revenue	\$	-	\$ -	\$ -	\$	-	
CARES Act	\$	-	\$ -	\$ -	\$	-	
Financial Scholarship Transfer	\$	-	\$ -	\$ -	\$	-	
Loss on Equipment Disposals	\$	-	\$ -	\$ -	\$	-	
Total Nonoperating Revenues (Expenses)	\$	-	\$ -	\$ -	\$	-	
Income Before Transfers	\$	8,974,693	\$ 16,981,382	\$ 21,450,029	\$	23,189,585	
Transfers							
Capital contributions to plant fund	\$	(2,025,000)	\$ (3,500,000)	\$ (3,500,000)	\$	(3,500,000)	
Debt Service Transfers	\$	(6,580,000)	\$ (5,697,500)	\$ (17,482,963)	\$	(17,477,363)	
Total Transfers	\$	(8,605,000)	\$ (9,197,500)	\$ (20,982,963)	\$	(20,977,363)	
Increase/(Decrease) in Net Position	\$	369,693	\$ 7,783,882	\$ 467,066	\$	2,212,222	
Net Position, beginning of year	\$	15,720,753	\$ 16,090,446	\$ 23,874,328	\$	24,341,394	
Net Position, end of year	\$	16,090,446	\$ 23,874,328	\$ 24,341,394	\$	26,553,616	



## **Projected Debt Service Coverage**

- Occupancy assumptions are 96% for FY2023 and beyond for existing facilities and 100% for FY2024 and beyond for the new facility
- Projections assume 4.5% annual rental rate increase and 3% annual growth in expenses
  - University's Board of Trustees has approved annual rate increases of up to 4.5% for FY 2022 through FY 2026 to help fund the Housing Master Plan
  - Prior to FY22, last rate increase was in 2015

				Actual			!	Budget	! !			Projected		
		FY2020		FY2021		FY2022	i	FY2023		FY2024		FY2025		FY2026
Residence Halls Rents	\$	47,775,865	\$	40,160,524	\$	54,566,051	\$	55,763,789	\$	63,542,346	\$	72,629,723	\$	75,788,407
Less: Current Expenses	\$	(35,057,301)	\$	(31,295,346)	\$	(36,063,197)	\$	(42,821,388)	\$	(42,943,369)	\$	(46,897,594)	\$	(48,304,522)
Pledged Revenues	\$	12,718,564	\$	8,865,178	\$	18,502,854	\$	12,942,401	\$	20,598,977	\$	25,732,129	\$	27,483,885
Annual Debt Service  Maximum Annual Debt Service	\$ \$	6,891,763 6,898,919	•	6,893,363 17,483,763	•	6,571,761 17,483,763	i :	6,580,000 17,483,763		5,697,500 17,483,763	\$ \$	, - ,	\$ \$	17,477,363 17,483,763
Waxiinan Amaa Best Service	Y	0,030,313	Ţ	17,403,703	Ţ	17,403,703	,	17,403,703	,	17,403,703	Ţ	17,403,703	Y	17,403,703
Debt Service Coverage:														
Annual Debt Service		1.85		1.29		2.82		1.97		3.62		1.47		1.57
Maximum Annual Debt Service		1.84		0.51		1.06	•	0.74	ļ	1.18		1.47		1.57

- 1. Current Expenses are operating expenses of the Housing System as defined in the Resolution, which is net of depreciation and administrative overhead paid to the University
- 2. Maximum Annual Debt Service for FY2021 and thereafter includes debt service on the 2021A Bonds. However, debt service due on the 2021A Bonds through FY2024 will be paid with capitalized interest funded by proceeds of the 2021A Bonds.
- 3. FY2024 revenue will increase due to the partial opening of Honors Village in Fall 2023. Expenses will stay flat due to the closure of UVS and Maguire Villages.
- 4. FY2025 revenue and expenses will increase due to the full opening of Honors Village in Fall 2024.



# Transportation and Parking Services Update

## **Projected Debt Service Coverage**

	2020-21 2021-22		2022-23	2023-24
				Projected
	Actual	Actual	Forecast	Budget
Operating Revenue				
Permit and Reserved Space Sales	\$ 8,852,808	\$ 8,995,372	\$ 9,500,000	\$ 9,500,000
Visitor and Patient Toll Parking	1,516,119	1,525,563	1,458,000	1,350,000
Fines Revenue	532,162	1,305,633	1,200,000	1,200,000
Other Revenues	1,159,184	2,211,547	2,180,000	2,103,000
Total Operating Revenues	\$ 12,060,273	\$ 14,038,115	\$ 14,338,000	\$ 14,153,000
Current Expenses <sup>1</sup>				
Salaries and Personnel Services	\$ 4,299,966	\$ 4,490,723	\$ 4,602,199	\$ 5,092,000
Bus Rent <sup>3</sup>	321,166	494,378	500,000	600,000
Maintenance, Materials and Supplies	473,476	495,771	575,000	625,000
Utilities	491,330	529,096	557,000	641,000
Other Operating Expenses	666,758	854,035	1,309,000	1,024,000
Total Current Expenses	\$ 6,252,696	\$ 6,864,003	\$ 7,543,199	\$ 7,982,000
Investment Income	17,297	7,837	8,000	8,000
Pledged Revenues	\$ 5,824,874	\$ 7,181,949	\$ 6,802,801	\$ 6,179,000
Total Annual Debt Service	\$ 3,568,400	\$ 3,566,025	\$ 3,568,650	\$ 3,570,900
Pledged Revenues for Debt Service				
and Available for other Expenses/Transfers	\$ 2,256,474	\$ 3,615,924	\$ 3,234,151	\$ 2,608,100
Maximum Annual Debt Service	\$ 3,570,900	\$ 3,570,900	\$ 3,570,900	\$ 3,570,900
Debt Service Coverage Ratios				
Total Annual Debt Services	1.63	2.01	1.91	1.73
Maximum Annual Debt Service	1.63	2.01	1.91	1.73

<sup>1</sup>Excludes depreciation and general administrative overhead charges to the University, which are excluded from Current Expenses for purposes of calculating Pledged Revenues. Fiscal Year 2022-2023 current forecast for Permit and Reserved Space Sales is trending upward due to an increase of student and nonstudent presence on campus on a regular basis



## **Operating Budget**

			Comparison of	f Bu	dget to Actual	(in the	ousands)			
					2021-22					
									2	2023-24
		2020-21						2022-23	Pre	liminary
Operating Revenue		Actual	Budget		Actuals	Diffe	rence	Budget	- 1	Budget
Permit and Reserved Space Sales	\$	8,853	\$ 9,200	\$	8,995	\$	(205)	\$ 9,500	\$	9,500
Visitor and Patient Toll Parking		1,516	1,400		1,526		126	1,350		1,350
Fines Revenue		532	1,180		1,306		126	1,075		1,200
Other Revenue		1,159	1,832		2,211		379	1,998		2,103
Total operating revenues	\$	12,060	\$ 13,612	\$	14,038	\$	426	\$ 13,923	\$	14,153
Operating Expenses										
Salaries/Other Personnel Services	\$	4,300	4,911	\$	4,490	\$	(421)	\$ 5,738		5092
Maintenance, Materials & Supplies		473	616		496		(120)	575		625
Utilities		491	522		529		7	559		641
Bus Rent		321	350		494		144	350		600
Bad Debt Expenses		1	30		220		190	30		30
Depreciation		3,301	3,365		3,258		(107)	3,300		3,300
Administrative Overhead		850	808		808		-	750		800
Compensated Absences		-	25		36		11	25		25
Other Operating Expenses		669	928		854		(74)	1,004		1024
Total operating expense	\$	10,406	\$ 11,555	\$	11,185	\$	(370)	\$ 12,331	\$	12,137
Results of Operations	\$	1,654	\$ 2,057	\$	2,853	\$	796	\$ 1,592	\$	2,016
Non-operating Revenues (Expenses)										
Investment income	\$	17	\$ 18	\$	8	\$	(10)	\$ 17	\$	8
Other non-operating Revenues										
Transfers In		4,628	4,795		4,687		(108)	4,513		3,914
Coronavirus Aid, relief and Economic Securi	ty Ac	t	3,800		3,816		16			
Parking Mitigation Fee		3,640								
Interest expense		(1,722)	(1,571)		(1,306)		265	(1,531)		(1,416)
Gain/(Loss) on Disposal of Equipment		3								
Other Non-operating Expenses		(48)								(18)
Transfers Out		(6,022)	(5,922)		(5,015)		907	(4,837)		(3,721)
Transfer to PDC			(1,500)		(1,088)		412	(1,000)		(1,000)
Total Non-operating Revenues and Expense	\$	6,518	\$ (380)	\$	1,102	\$	1,482	\$ (2,838)	\$	(2,233)
Net Increase (Decrease) in Fund Balance	\$	8,172	\$ 1,677	\$	3,955	\$	2,278	\$ (1,246)	\$	(217)



#### **Operating Budget Variances**

#### In Fiscal Year 2021-22, the total operating revenue increased \$426,000

- Approximately 3% over budget
- Fines Revenue increased by almost 10% due to an increase in parking demand, resulting in higher number of citations issued.
- Other Revenue increased by 17% (or \$379,000) due to increased visitors participating in activities on campus. Revenues increased by \$350,000 at the Welcome Center, the Museum and meter parking.

#### Total operating expenses decreased by 3% or \$370,000

- Salaries /Other Personnel Services decreased by 9% (or \$421,000) due to unfilled positions in the department.
- Maintenance, Materials & Supplies decreased by 24% (or \$120,000). Transportation and Parking Service
  performed all essential maintenance on garages and lots but deferred any projects it could as cost savings
  measures.
- Bus rent increased by 29% (or \$144,000) due to an increase of a bus for 6 hours per day on Route 150 (Haile Plantation) beginning August 2021.



## **Parking Permits Sold**

		2020-21		2021-22		2022-23
Faculty/Staff Permit Type						
Gated Plus						
Permit Count		783		751		n/a
Permit Cost	\$	1,512	\$	1,512	\$	1,512
Gated	•	,-	•	,-	•	,-
Permit Count		980		960		n/a
Permit Cost	\$	1,350	\$	1,350	\$	1,350
Multi-Access						
Permit Count		1,962		1,791		n/a
Permit Cost	\$	570	\$	570	\$	570
Restricted Access						
Permit Count		12,001		12,000		n/a
Permit Cost	\$	420	\$	420	\$	420
Commuter						
Permit Count		2,203		1,859		n/a
Permit Cost	\$	216	\$	216	\$	216
Car Pool						
Permit Count		350		297		n/a
Permit Cost	\$	198	\$	198	\$	198
Motorcycle/Scooter						
Permit Count		371		175		n/a
Permit Cost	\$	210	\$	210	\$	210
Total Faculty/Staff Permits Sold <sup>3</sup>		18,650		17,833		n/a
All Student Permits						
Permit Count <sup>3</sup>		15,328		21,282		n/a
Permit Cost	\$	160	\$	160	\$	160
TOTAL PERMITS SOLD <sup>3</sup>		33,978		39,115		n/a

<sup>&</sup>lt;sup>1</sup>The number of parking decals issued includes permits that were issued as replacements at no charge and those that were prorated throughout the permit year. Permit costs shown do not include (but are subject to) State sales tax.

<sup>&</sup>lt;sup>3</sup> The total permits sold for 2022-23 will be finalized at fiscal year end.



<sup>&</sup>lt;sup>2</sup> Parking permit cost is established each decal year which runs from September through August.

#### **Additional Information**

#### **Deferred Maintenance Needs**

- The University engages an independent consultant (Walker Consultants) to assess the parking facilities and to recommend an annual repair and maintenance expense plan which is forecasted for the next ten years.
  - The annual identifiable and predictable repair and maintenance costs average approximately \$1.1 million. Additionally, the University established a policy for the end of fiscal year maintenance and equipment reserve for extraordinary items to equal three times the subsequent fiscal year's identifiable and predictable repair and maintenance costs in accordance with the Walker Consultants' ten-year prioritized plan.
  - The ending balance in the 2021-22 maintenance and equipment reserve is approximately \$3.3 million.

#### **Expansion Plans**

- The proposed construction of a one-level parking deck over an existing 237 space surface parking lot in the SW part of campus near the Veterinary Medicine facilities remains on the University's capital projects list. The project schedule has been reevaluated because Transportation and Parking Services' general reserves intended to fund this project were decreased by the operating deficits related to COVID-19.
  - The department has put plans to build Garage 15 on hold due to lack of funding for this project.



## **Student Activity Bonds Update**

### **Historical Debt Service Coverage**

- The levy and collection of Activity & Service Fees, which secure the bonds, was unaffected by COVID-19
  - Fee is charged for both in-person or online learning
- Student credit hours remained stable from FY 2021 to FY 2022, with that trend expected to continue in FY 2023
- Debt service remains very strong, at 9.47x in FY 2023

Fiscal Year Ended June 30							
	<u>2020-21</u>	<u>2021-22</u>	<u>2022-23</u>				
Activity & Service Fees	\$19.06	\$19.06	\$19.06				
x Student Credit Hours	1,582,188	1,617,291	1,607,419*				
Pledged Revenues	\$30,156,503	\$30,825,566	\$30,637,406				
Annual Debt Service	\$3,234,594	\$3,234,594	\$3,235,094				
Coverage Ratio	9.32x	9.53x	9.47x				
Maximum Annual Debt Service	\$3,235,844	\$3,235,844	\$3,235,844				
Coverage Ratio	9.32x	9.53x	9.47x				

<sup>\*</sup>Preliminary

